



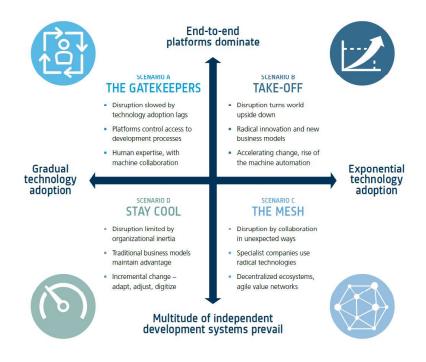
THE EMPLOYEE EXPERIENCE

- Organisations are changing from places where people *need* to work, into places where people want to work
- Different and often contradictory demands to the workplace
 - Up to 5 generations in the workforce!
 - Permanent employees, project teams, virtual employees work alongside each other
- As the workforce changes, ways to approach and work with them must also change





Scenario matrix

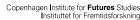




NON-LINEAR B2B BUYER JOURNEYS

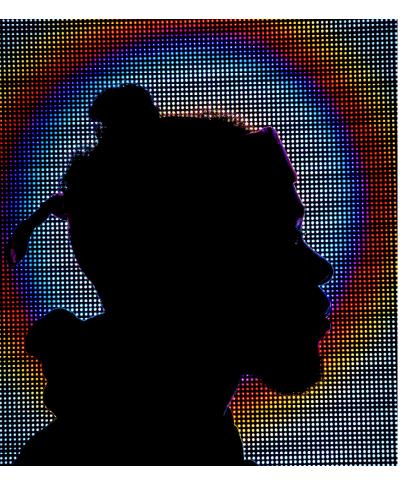
- B2B buyers want the same ease and convenience as 'everyday consumers'.
- B2B decision makers become younger and younger
- What is possible will soon be expected!
 Artificial intelligence

 - AR/VR
 - Voice recognition
 - Etc.



WHO/WHAT MAKES PURCHASING DECISIONS IN THE FUTURE?

- Businesses must prepare to market to their newest customer – AI!
- Entirely new premises when a company markets its brand/products/services in a future where algorithms make most purchasing decisions.
- Could buying and selling deals eventually be conducted between Al assistants?





FROM B2B TO B2B4C...

From commodity supplier to...

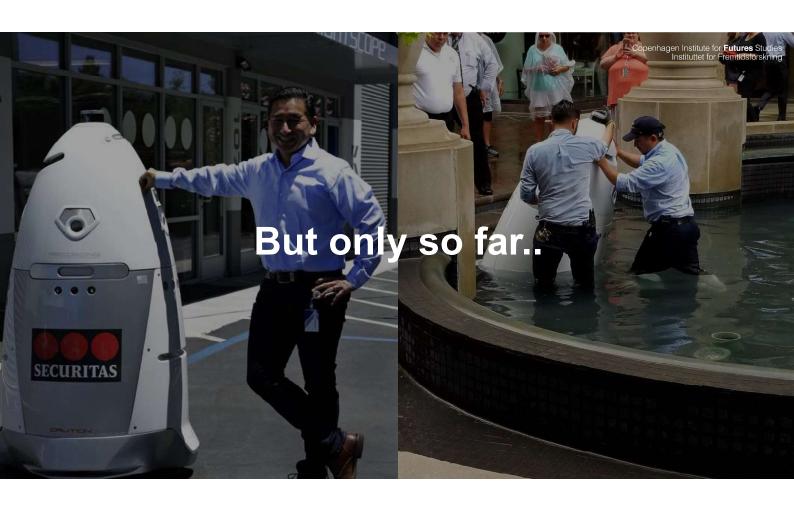
- strategic partner
- consultant and educator
- investor, inventor and co-creator
- essential ally
- •
- •
- •
- Or the most efficient dumb pipe

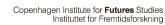
Source: Tony Gardner, 'The B2B4C Evolution: Building Relevance With End-Users For B2B Brands'. Brand Quarterly (2019)



AUGMENTED REALITY









Work

Competence, pride, salary level

- 1. Standardized physical tasks
- 2. Administration/data
- 3. Collecting data
- 4. Non-standardized physical tasks/ unpredictable physical tasks
- 5. Physical meeting/Host
- 6. Experts (decisions, planning, creativity)
- 7. Management?
- 8. (IT, Robot, AI, Biotech, Energy ...)

TOP 10 SKILLS

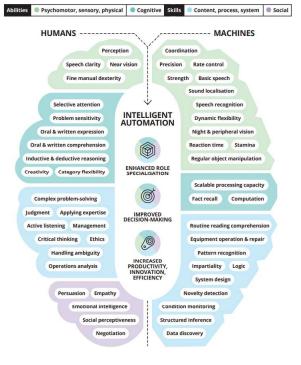
in 2020

- 1. Complex Problem Solving
- 2. Critical Thinking
- 3. Creativity
- 4. People Management
- 5. Coordinating with Others
- 6. Emotional Intelligence
- 7. Judgment and Decision Making
- 8. Service Orientation
- 9. Negotiation
- 10. Cognitive Flexibility



Source: Copenhagen Institute for Futures Studies

COLLABORATION





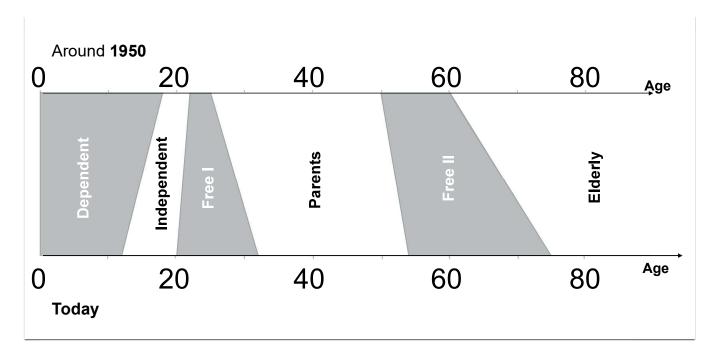


LACK OF CRITICAL SKILLS



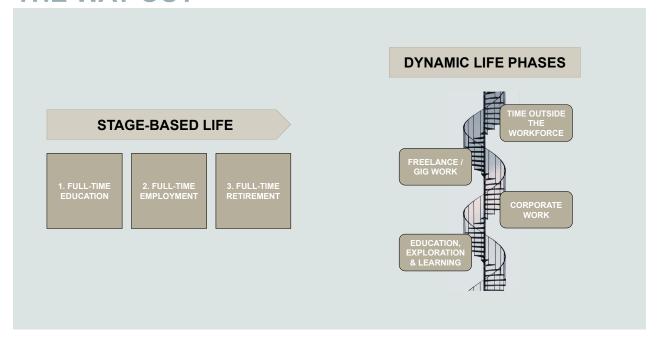
Source: Mercer Gloibal Talent Trends Study 2018

LIFE PHASES



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THE CLASSIC LIFE PHASE MODEL IS ON THE WAY OUT



Source: Gratton and Scott, 2016

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Optimism

Physically fit





Social support



Honest conversations



Meaning



Role model & moral compass



Up-to-date skills & tools



Flexible





Tomorrow Today

Copenhagen Institute for **Futures** Studies Instituttet for Fremtidsforskning

谢谢

Gracias

Thanks

धन्यवाद

شكر

Obrigado

ধন্যবাদ

спасибо

感謝

Tak

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